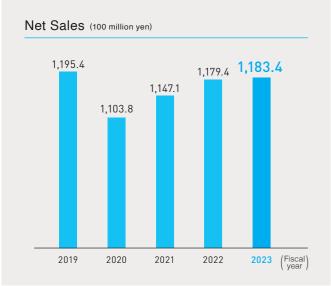
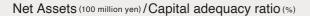
Financial and Non-Financial Highlights

Financial Highlights (Consolidated basis)

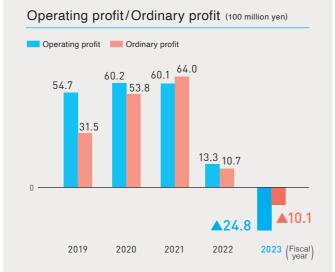












Depreciation/Capital investment (Property, plant and equipment) (100 million yen)



Interest-bearing liabilities (100 million yen)



Non-Financial Highlights (As of Mar. 31, 2024)



*1 Aggregation range: The labor union members of the following 7 companies: Unitika Ltd.; Unitika Glass Fiber Co., Ltd.; Nippon Ester Co., Ltd.; Unitika Trading Co., Ltd.; Unitika Garment Technology Co., Ltd.
*2 Calculation range: Unitika Ltd.; Unitika Trading Co., Ltd.; Nippon Ester Co., Ltd.; Terabo Co., Ltd.; Ad' All Co., Ltd.

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Value Creation and Strategy E

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